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MEMORANDUM FOR: Director, OSWR

FROM

Deputy Director for Intelligence

SUBJECT

NIE 11-12

One of the Director's greatest frustrations over the past year has been the inability to get NIE 11-12 finished in a satisfactory way. The push is on to complete this paper and I am hearing rumblings that our effort has not been sufficient and that we need to do more. Specifically, I am told that:

- ° OSWR's effort has been mainly on the technologies section and the estimate's management.
  - -- Performance to date has not been a bright spot.
  - -- Contributions in the area of future systems have been particularly poor.
- The next two months will be critical in completing the estimate.
  - -- Several good technologists and broad-guaged weapons systems analysts are needed to assist with the development and drafting of the estimate itself, Volume I.

people are not enough. People are needed from Systems Division and TTAC in order to accomplish this. Best estimate: a month of work over the next two months for three or four analysts -- a couple of weapons systems analysts, one senior technologist, and one TTAC expert.

At this point, this paper is one of the Director's highest priorities and therefore it should be one of ours. Let me know if this is not doable.

Rober M. Gates

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